

MONITORING REPORT
CHANCELLOR LIMITATIONS
FINANCIAL CONDITION AND ACTIVITIES; FINANCIAL PLANNING AND BUDGETING

Governing Board Agenda

Meeting Date: 5/27/25

Item Number	Item Title	Responsible Agents
	Budget Analysis Report General Fund For the Ten Months Ending 4/30/2025	Kimberly Brainard Granio, Vice Chancellor, Business Services

Revenue Summary: \$637.6M year to date; projected revenue at year end: \$764.5M

- The two major revenues, property taxes and tuition, are collected in cycles. Tuition revenue is generally collected at the beginning of each semester while property tax revenue is mostly collected in the fall and spring when semi-annual payments are due from property owners.
- 83.4% of projected revenue have been recognized year to date.

Expenditure Summary: \$641.9M year to date; projected expenditure at year end: \$765.1M

- Expenses for Personal Services and Employee Benefits are generally consistent throughout the academic year (August through May) as faculty expenses are primarily recognized during this period. Expenses in July and June of each fiscal year are typically lower.
- 83.9% of projected expenditures have been recognized year to date.
- Contingencies of \$13.1M included in the Expenditure Analysis line items in the attached report are not expected to be expended.

Fund Balance and Financial Stability Requirements

- Projections are for the Fund 1 balance to decrease by \$0.6M (from \$176.6M to \$176.0M) in FY2025.
- MCCCCD is required to maintain a financial stability balance equal to 10% of the annual projected revenue. This currently equates to \$75.9M. An additional \$34.6M in fund balance has been reserved to provide another layer of financial protection and provide financial flexibility in uncertain times, such as unforeseen drops in enrollment, uncollected tax levy, unexpected increases in uncollectible student debt, unplanned/unavoidable expenses, etc. The combination of these two reserves provides approximately two months of expenses for the MCCCCD system. After these reserves and a designation for college carryforward of \$22.7M, a projected undesignated balance of \$0 remains.
- Financial activities of the District comply with the Governing Board Policies, Chancellor Interpretations 2.4 and 2.6, though Restricted Fund revenue collection often lags behind expenditures given that the nature of grants and financial aid is one of reimbursement for expenditures and awards.
- The Governing Board contingency beginning balance was \$900,000. The remaining balance as of 4/30/25 is \$900,000.

Items of Particular Interest: Abnormal Deviations from Budget or Expectations

- Beginning in August 2024, the Maricopa County Treasurer began withholding property tax revenues from the District for refunds processed in accordance with the Qasimyar judgement. In accordance with accounting standards, the District recorded an expense and corresponding liability in FY2024 in the amount of \$44,686,487 which was the estimated amount to be withheld during FY2025. Any additional amounts beyond the estimated amount will affect the *Institutional Support* (expense by function) and *Student Aid and Miscellaneous* (expense by account) lines of the report. Additional expenses recorded in FY2025 as of Mar-25 are \$1,267,091, for total expenses to date of \$45,953,578.

More information on the Budget Analysis Report access: <https://district.maricopa.edu/budget/financial-services-controller/financial-reports> This report is also provided to the Audit & Finance Committee quarterly.

Funding

**Source
Account Information**

Maricopa County Community College District

Budget to Actual

All Business Units

FUND: 110 - General Fund



Ten months ending April 30, 2025

	Full Year Budget	Recognized	Percent Recognized 24-25	Percent Recognized 23-24	Percent Recognized 22-23	Percent Recognized 21-22	Projected Revenue	Projected Variance Over/(Under) Budget	Comments
REVENUE ANALYSIS									
Property taxes	553,091,260	432,216,345	78.15%	90.93%	92.00%	90.78%	553,091,260	-	Projected, see (a)
State aid	-	-						-	Per State Budget
In lieu taxes	8,060,389	3,917,017	48.60%	56.14%	49.54%	50.13%	8,060,389	-	Based on budget
General tuition	170,614,609	166,172,387	97.40%	99.51%	93.38%	86.41%	170,614,609	-	Based on budget
Out of state tuition	15,748,172	14,191,631	90.12%	85.74%	108.63%	114.78%	15,748,172	-	Based on budget
Out of county tuition	243,224	300,094	123.38%	54.23%	66.04%	71.70%	243,224	-	Based on budget
Other fees and charges	3,892,144	3,949,359	101.47%	104.38%	97.95%	81.96%	3,892,144	-	Based on budget
Investment income	300,000	10,279,572	3426.52%	3253.03%	1775.75%	-236.40%	6,000,000	5,700,000	Based on budget
Miscellaneous and other	1,640,811	1,366,645	83.29%	187.47%	4.15%	64.89%	1,640,811	-	Based on budget
Transfers from other funds	5,219,511	5,243,078	100.45%	100.00%	90.42%	100.00%	5,219,511	-	Based on budget
Subtotal Revenues	758,810,120	637,636,127	84.03%	93.95%	91.24%	89.26%	764,510,120	5,700,000	
Fund balance carryforward	221,230,488	-	0.00%	0.00%	0.00%	0.00%	221,230,488	-	Based on budget
Total Sources	980,040,608	637,636,127	65.06%	73.10%	68.82%	68.67%	985,740,608	5,700,000	

	Full Year Budget	Year-To-Date Expended	Percent Expended 24-25	Percent Expended 23-24	Percent Expended 22-23	Percent Expended 21-22	Amount Encumbered	Unencumbered Balance Available	Percent of Budget Available
EXPENDITURE ANALYSIS									
By Function									
Instruction	277,355,287	243,295,945	87.72%	86.20%	86.36%	80.62%	18,315,460	15,743,882	5.68%
Public service	2,732,582	1,688,515	61.79%	79.61%	70.41%	70.81%	355,997	688,070	25.18%
Academic support	92,820,081	82,385,110	88.76%	86.35%	81.75%	82.55%	14,494,000	(4,059,028)	-4.37%
Student services	90,579,249	67,614,606	74.65%	73.55%	67.91%	65.94%	14,602,515	8,362,127	9.23%
Institutional support	233,213,995	166,682,345	71.47%	74.68%	64.63%	64.46%	36,070,925	30,460,726	13.06%
Operation and maintenance of plant	75,682,432	62,406,004	82.46%	78.78%	75.19%	73.12%	19,109,249	(5,832,820)	-7.71%
Student financial assistance	19,931,854	17,793,409	89.27%	82.39%	71.85%	70.90%	23,993	2,114,452	10.61%
Unused carryforward and contingency	13,086,233	-	0.00%	0.00%	0.00%	0.00%	-	13,086,233	100.00%
Total Operational by Function	805,401,714	641,865,934	79.70%	79.62%	75.03%	72.90%	102,972,139	60,563,642	7.52%

	Full Year Budget	Year-To-Date Expended	Percent Expended 24-25	Percent Expended 23-24	Percent Expended 22-23	Percent Expended 21-22	Amount Encumbered	Unencumbered Balance Available	Percent of Budget Available
By Account									
Personal services	476,080,348	392,838,556	82.52%	78.58%	77.46%	76.84%	57,204,330	26,037,462	5.47%
Employee benefits	139,270,408	113,597,235	81.57%	78.09%	77.77%	78.10%	14,533,431	11,139,742	8.00%
Contractual services	77,608,055	65,391,373	84.26%	93.61%	87.00%	71.35%	18,592,140	(6,375,458)	-8.21%
Supplies, materials, parts	9,985,371	5,924,640	59.33%	66.15%	58.19%	51.46%	1,442,127	2,618,603	26.22%
Current fixed charges	14,875,350	15,278,542	102.71%	105.67%	96.73%	99.36%	1,373,412	(1,776,605)	-11.94%
Communications and utilities	18,234,474	14,282,674	78.33%	78.56%	69.72%	62.30%	5,897,660	(1,945,860)	-10.67%
Travel operating expenses	5,530,111	3,471,878	62.78%	65.14%	60.81%	37.36%	2,004,666	53,568	0.97%
Student aid and miscellaneous	39,673,751	29,170,742	73.53%	56.03%	45.87%	52.91%	1,924,373	8,578,636	21.62%
Intrafund transfers	8,909,797	-	0.00%	0.00%	0.07%	0.00%	-	8,909,797	100.00%
Transfers to other funds	2,147,816	1,910,293	88.94%	453.48%	55.55%	74.45%	-	237,523	11.06%
Unused carryforward and contingency	13,086,233	-	0.00%	0.00%	0.00%	0.00%	-	13,086,233	100.00%
Total Operational by Account	805,401,714	641,865,934	79.70%	79.62%	75.03%	72.90%	102,972,139	60,563,642	7.52%

FINANCIAL CONDITION ANALYSIS

Total projected revenues	764,510,120
Less total projected expenditures (b)	(765,131,628)
Projected increase / (decrease) in fund balance	(621,508)
Beginning fund balance (audited)	176,661,910
Projected ending fund balance 6/30/25	176,040,402
Less projected designations for future operations:	
3.5% college carry forward	22,660,788
Less minimum financial condition measure (c)	75,929,061
Less additional reserves (d)	42,838,559
Less designations for system-wide strategic efforts (e)	34,611,994
Total Designations	176,040,402
Projected undesignated balance	-

(a) - Represents adopted budget, as amended by approved budget transfers.

(b) - Represents budgeted expenses less contingencies.

(c) - The financial condition measure represents that portion of the undesignated general fund balance equal to 10% of the annual projected revenues, excluding transfers-in from other funds. This measure represents the minimum level of the undesignated general fund balance that must be continuously maintained to ensure continued operations in the event of unforeseen circumstances and contingencies.

(d) - Additional reserves are intended to provide another layer of financial protection and provide financial flexibility in uncertain times. The intention is to have a combined reserve (minimum financial condition measure plus additional reserves) which provides two months of expenses should the district face financial uncertainties (i.e., unforeseen drops in enrollment, uncollected tax levy, unexpected increases in uncollectible student debt, unplanned/unavoidable expenses, etc.). The goal is for the additional reserves to equal 6% of annual projected revenues; additional reserve is currently about 5.6%.

(e) - Funded from recoveries of lost revenue (FY21) with Higher Education Emergency Relief Funds; includes efforts such as strategic scheduling software, advising case management, scholarship software, changes to SIS and Admissions.

REVENUE DESCRIPTIONS

Property Tax	Primary property taxes levied and collected for use in current operations without restrictions. Beginning in August, the Maricopa County Treasurer will be withholding funds for the Qasimyar judgement. The District will continue to show current year property tax revenue on this line, and will book an expense for the amounts withheld, which will affect the Institutional Support expense By Function and Student Aid and Miscellaneous expense By Account, as noted below.
State Aid	Effective in FY 16, the State of Arizona no longer provides operational support to the Maricopa County Community College District.
In Lieu Tax	Monies paid to the District by SRP for use in current operations as a substitution for property taxes. This line also includes Government Property Lease Excise Tax (GPLET) properties for Mesa Community College.
General Tuition	Tuition and fees received from students whether directly or from a third party.
Out-of-State Tuition	Tuition and fees received from students who do not reside within the state or are not otherwise eligible for in-state tuition, whether directly or from a third party.
Out-of-County Tuition	Counties that do not have a community college district provide monies for operations to the districts where their students attend.
Other Fees and Charges	Includes funds received from students for various fees such as registration, transcripts, evaluation by examination registration fees, music lessons, etc.
Investment Income	Idle monies of the District are invested per Governing Board policy and the income is available for operating purposes. Based on accounting standards, the District adjusts the value of its investments monthly to that of the market and these adjustments are reflected in the investment income line. Therefore, the actual amount for this revenue line can fluctuate up and down over the course of the year. The projected revenue is what the District expects the final income amount to be at the end of the fiscal year regardless of the increases and decreases that can occur monthly.
Miscellaneous and Other	Includes funds recovered from previously written off student debts as well as other small types of revenues.
Transfers from Other Funds	Includes transfers from auxiliary and plant funds.
Fund balance carryforward	Includes budget capacity to allow colleges and district office divisions to carry forward up to 3.5% of operating budgets from one fiscal year to the next, enrollment growth funding for the colleges, and contingencies for unanticipated expenses. Fund balance will not be recognized as a source until used.

EXPENDITURE DESCRIPTIONS**By Function**

Instruction	Includes expenditures directly related to instruction including credit courses and vocational and technical courses. Beginning with February 2025, an estimate for adjunct salary and benefit expenses will be included with the encumbrances for Instruction, Personal Services, and Employee Benefits.
Public Service	Includes expenditures for activities established primarily to provide non-instructional services beneficial to individuals and groups external to the District.
Academic Support	Includes activities to support the District's primary mission, such as student computing and library services.
Student Services	Includes activities that contribute to the students' emotional and physical well being; to promote intellectual, cultural, and social development outside the context of the formal classroom; and to facilitate student enrollment in courses. Examples are Admissions and Records, student activities, financial aid, counseling, etc.
Institutional Support	Includes activities that provide safety, security, printing, travel, marketing, insurance, management, business and human resource operations, and planning. Beginning in August, the Maricopa County Treasurer will be withholding funds for the Qasimyar judgement. The District will continue to show current year property tax revenue on the Property Tax line above, and will book an expense for the amounts withheld. The expenses will affect this line and the Student Aid and Miscellaneous line below.
Operation/Maintenance of Plant	Includes expenditures allocated for the operation and maintenance of the physical plant, such as utility costs and staff responsible for the maintenance of buildings and grounds for all units.
Student Financial Assistance	Maricopa funded scholarships such as the President's scholarship, and honors awards.
Unused carryforward and contingency	Includes amounts carried from one fiscal year to the next by the colleges and district office units (up to 3.5% of adopted budget) and basic contingency for unexpected needs as prioritized by the Governing Board.

By Account

Personnel Services	Includes salaries and wages for all employees in all types of positions such as full-time, part-time, temporary, permanent, all employee groups, etc. Beginning with February 2025, an estimate for adjunct salary and benefit expenses will be included with the encumbrances for Instruction, Personal Services, and Employee Benefits.
Employee Benefits	Includes all employer paid costs of employee health insurance, retirement contributions, social security and Medicare, life insurance, workers compensation, unemployment, etc. Beginning with February 2025, an estimate for adjunct salary and benefit expenses will be included with the encumbrances for Instruction, Personal Services, and Employee
Contractual Services	Includes expenditures such as funding for professional services, advertising, marketing, etc.
Supplies, Materials, Parts	Includes the cost of classroom and office supplies and materials, software, audiovisual aids, etc.
Current Fixed Charges	Includes expenditures for facilities rentals, liability and property insurance, subscriptions, etc.
Communications and Utilities	Includes all costs relating to telephone, postage, electricity, water, sewer, etc. This includes an increase in postage of approximately \$175,000 for mailing the required Publicity Pamphlet for Proposition 486.
Travel	Includes mileage, in and out of state travel, international travel, registration, hotel, airfare, etc.
Student Aid and Miscellaneous	Includes statutory waivers, employee and dependent waivers, non-capital equipment, bad debt expense relating to student accounts, etc. Beginning in August, the Maricopa County Treasurer will be withholding funds for the Qasimyar judgement. The District will continue to show current year property tax revenue on the Property Tax line above, and will book an expense for the amounts withheld. The expenses will affect this line and the Institutional Support line above.
Transfers-Intrafund	Includes allocations for enrollment growth funding (reserved to help fund additional courses for increased student enrollment), funds for incremental costs from capital development facilities, etc.
Transfers to Other Funds	Includes transfers for programs accounted for in other funds of the district, such as the Maricopa and Southwest Skill Centers, mandatory match associated with federal programs (financial aid and Small Business Development Center), etc.
Unused carryforward and contingency	Includes amounts carried from one fiscal year to the next by the colleges and district office units (up to 3.5% of adopted budget) and basic contingency for unexpected needs as prioritized by the Governing Board.