

# MONITORING REPORT

## CHANCELLOR LIMITATIONS

### FINANCIAL CONDITION AND ACTIVITIES; FINANCIAL PLANNING AND BUDGETING

**Governing Board Agenda**

**Meeting Date:** 12/9/25

<u>Item Number</u>	<u>Item Title</u>	<u>Responsible Agents</u>
	Budget Analysis Report General Fund For the Five Months Ending 11/30/2025	Kimberly Brainard Granio, Vice Chancellor, Business Services

Revenue Summary: \$461.8M year to date; projected revenue at year end: \$796.2M

- The two major revenues, property taxes and tuition, are collected and recognized in cycles. Tuition revenue is generally recognized at the beginning of each semester while property tax revenue is mostly recognized in October, November, April, and May when semi-annual payments are due from property owners.
- Projected property tax revenue reflects the final levy amount based on the Maricopa County Assessor’s August updated net assessed valuation.
- 58.0% of projected revenue have been recognized year to date.

Expenditure Summary: \$313.5M year to date; projected expenditure at year end: \$794.3M

- Expenses for Personal Services and Employee Benefits are generally consistent throughout the academic year (August through May) as faculty expenses are primarily recognized during this period. Expenses in July and June of each fiscal year are typically lower.
- 39.5% of projected expenditures have been recognized year to date.

Fund Balance and Financial Stability Requirements

- Projections are for the General Fund balance to increase by \$1.9M (from \$157.5M to \$159.4M) in FY2026.
- Based on Governing Board policy, MCCCCD is required to maintain a financial stability balance equal to 10% of the annual projected revenue. This currently equates to \$79.1M. An additional \$26.0M in fund balance has been reserved to provide another layer of financial protection and provide financial flexibility in uncertain times, such as unforeseen drops in enrollment, uncollected tax levy, unexpected increases in uncollectible student debt, unplanned/unavoidable expenses, etc. The combination of these two reserves provides less than two months of expenses for the MCCCCD system. After these reserves, a \$31.7M designation for system-wide strategic efforts, and a designation for college carryforward of \$22.7M, a projected undesignated balance of \$0 remains.
- Financial activities of the District comply with the Governing Board Policies, Chancellor Interpretations 2.4 and 2.6, though Restricted Fund revenue collection often lags behind expenditures given that the nature of grants and financial aid is one of reimbursement for expenditures and awards.
- The Governing Board contingency beginning balance was \$900,000. The remaining balance as of 11/30/2025 is \$900,000.

Items of Particular Interest: Abnormal Deviations from Budget or Expectations

- None

More information on the Budget Analysis Report access: <https://district.maricopa.edu/budget/financial-services-controller/financial-reports> This report is also provided to the Audit & Finance Committee quarterly.

### Funding

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**Source  
Account Information**

Maricopa County Community College District

Budget to Actual

All Business Units

FUND: 110 - General Fund



Five months ending November 30, 2025

	Full Year Budget	Recognized	Percent Recognized 25-26	Percent Recognized 24-25	Percent Recognized 23-24	Percent Recognized 22-23	Projected Revenue	Projected Variance Over/(Under) Budget	Comments
<b>REVENUE ANALYSIS</b>									
Property taxes	580,919,181	298,664,747	51.41%	47.47%	52.68%	53.37%	578,272,436	(2,646,745)	Projected, see (a)
State aid	1,600,000	-					1,600,000	-	Per State Budget
In lieu taxes	8,753,480	4,402,783	50.30%	48.48%	53.12%	49.44%	8,753,480	-	Based on budget
General tuition	180,674,722	133,906,518	74.11%	75.73%	72.57%	68.03%	180,674,722	-	Based on budget
Out of state tuition	12,780,765	12,107,896	94.74%	74.56%	67.42%	88.78%	12,780,765	-	Based on budget
Out of county tuition	243,224	79,004	32.48%	21.67%	6.02%	5.34%	243,224	-	Based on budget
Other fees and charges	3,969,987	2,842,288	71.59%	70.60%	71.08%	64.42%	3,969,987	-	Based on budget
Investment income	3,000,000	4,212,032	140.40%	1565.78%	1548.73%	139.78%	3,000,000	-	Based on budget
Miscellaneous and other	1,640,811	383,669	23.38%	18.85%	-97.26%	4.48%	1,640,811	-	Based on budget
Transfers from other funds	5,219,511	5,219,511	100.00%	100.00%	9.58%	90.43%	5,219,511	-	Based on budget
<b>Subtotal Revenues</b>	<b>798,801,681</b>	<b>461,818,448</b>	<b>57.81%</b>	<b>55.41%</b>	<b>57.52%</b>	<b>56.49%</b>	<b>796,154,936</b>	<b>(2,646,745)</b>	
Fund balance carryforward	176,869,399	-	0.00%	0.00%	0.00%	0.00%	176,869,399	-	Based on budget
<b>Total Sources</b>	<b>975,671,080</b>	<b>461,818,448</b>	<b>47.33%</b>	<b>42.90%</b>	<b>44.75%</b>	<b>42.61%</b>	<b>973,024,335</b>	<b>(2,646,745)</b>	

	Full Year Budget	Year-To-Date Expended	Percent Expended 25-26	Percent Expended 24-25	Percent Expended 23-24	Percent Expended 22-23	Amount Encumbered	Unencumbered Balance Available	Percent of Budget Available
<b>EXPENDITURE ANALYSIS</b>									
<b>By Function</b>									
Instruction	269,855,109	106,888,994	39.61%	40.23%	41.15%	40.97%	124,243,824	38,722,291	14.35%
Public service	1,901,225	649,656	34.17%	32.86%	54.17%	35.24%	1,077,022	174,547	9.18%
Academic support	99,124,772	40,886,164	41.25%	42.92%	42.47%	42.31%	53,708,134	4,530,475	4.57%
Student services	90,290,620	35,775,087	39.62%	36.42%	34.26%	35.03%	49,648,668	4,866,865	5.39%
Institutional support	265,306,252	88,929,577	33.52%	36.60%	37.35%	36.84%	98,036,958	78,339,717	29.53%
Operation and maintenance of plant	79,232,763	30,292,803	38.23%	41.06%	40.98%	38.80%	43,180,203	5,759,756	7.27%
Student financial assistance	20,505,800	10,127,638	49.39%	49.30%	42.11%	39.45%	43,192	10,334,970	50.40%
Unused carryforward and contingency	9,847,825	-	0.00%	0.00%	0.00%	0.00%	-	9,847,825	100.00%
<b>Total Operational by Function</b>	<b>836,064,366</b>	<b>313,549,919</b>	<b>37.50%</b>	<b>38.67%</b>	<b>38.95%</b>	<b>38.61%</b>	<b>369,938,001</b>	<b>152,576,446</b>	<b>18.25%</b>

	Full Year Budget	Year-To-Date Expended	Percent Expended 25-26	Percent Expended 24-25	Percent Expended 23-24	Percent Expended 22-23	Amount Encumbered	Unencumbered Balance Available	Percent of Budget Available
<b>By Account</b>									
Personal services	497,338,493	181,898,137	36.57%	38.58%	38.32%	37.87%	249,733,263	65,707,093	13.21%
Employee benefits	140,853,012	53,395,336	37.91%	39.21%	39.20%	39.15%	64,871,967	22,585,709	16.03%
Contractual services	73,989,695	38,887,442	52.56%	46.81%	50.79%	50.42%	39,542,835	(4,440,582)	-6.00%
Supplies, materials, parts	10,639,518	4,117,423	38.70%	33.38%	35.48%	33.22%	1,850,962	4,671,133	43.90%
Current fixed charges	16,748,680	13,440,850	80.25%	92.08%	86.68%	85.80%	1,080,279	2,227,551	13.30%
Communications and utilities	18,861,021	6,744,713	35.76%	41.76%	45.53%	38.05%	10,970,114	1,146,194	6.08%
Travel operating expenses	4,936,504	1,545,070	31.30%	31.36%	32.75%	27.38%	1,114,195	2,277,239	46.13%
Student aid and miscellaneous	48,742,649	12,975,375	26.62%	30.06%	25.66%	24.39%	774,385	34,992,889	71.79%
Intrafund transfers	12,386,168	-	0.00%	0.00%	0.01%	0.01%	-	12,386,168	100.00%
Transfers to other funds	1,720,801	545,574	31.70%	0.74%	51.51%	49.21%	-	1,175,227	68.30%
Unused carryforward and contingency	9,847,825	-	0.00%	0.00%	0.00%	0.00%	-	9,847,825	100.00%
<b>Total Operational by Account</b>	<b>836,064,366</b>	<b>313,549,919</b>	<b>37.50%</b>	<b>38.67%</b>	<b>38.95%</b>	<b>38.61%</b>	<b>369,938,001</b>	<b>152,576,446</b>	<b>18.25%</b>

**FINANCIAL CONDITION ANALYSIS**

Total projected revenues	796,154,936
Less total projected expenditures (b)	(794,261,148)
Projected increase / (decrease) in fund balance	1,893,788
Beginning fund balance (unaudited)	157,532,176
Projected ending fund balance 6/30/26	159,425,964
Less projected designations for future operations:	
3.5% college carry forward	22,660,788
Less minimum financial condition measure (c)	79,093,543
Less additional reserves (d)	25,992,881
Less designations for system-wide strategic efforts (e)	31,678,752
Total Designations	159,425,964
Projected undesignated balance	-

(a) - Represents adopted budget, as amended by Maricopa County Assessor August updated net assessed valuation.

(b) - Represents budgeted expenses less contingencies.

(c) - The financial condition measure represents that portion of the undesignated general fund balance equal to 10% of the annual projected revenues, excluding transfers-in from other funds. This measure represents the minimum level of the undesignated general fund balance that must be continuously maintained to ensure continued operations in the event of unforeseen circumstances and contingencies.

(d) - Additional reserves are intended to provide another layer of financial protection and provide financial flexibility in uncertain times. The intention is to have a combined reserve (minimum financial condition measure plus additional reserves) which provides two months of expenses should the district face financial uncertainties (i.e., unforeseen drops in enrollment, uncollected tax levy, unexpected increases in uncollectible student debt, unplanned/unavoidable expenses, etc.). The goal is for the additional reserves to equal 6% of annual projected revenues; additional reserve is currently about 3.3%.

(e) - Funded from recoveries of lost revenue (FY21) with Higher Education Emergency Relief Funds; includes efforts such as strategic scheduling software, advising case management, scholarship software, changes to SIS and Admissions.

**REVENUE DESCRIPTIONS**

Property Tax	Primary property taxes levied and collected for use in current operations without restrictions.
State Aid	Effective in FY 16, the State of Arizona no longer provides operational support to the Maricopa County Community College District.
In Lieu Tax	Monies paid to the District by SRP for use in current operations as a substitution for property taxes.
General Tuition	Tuition and fees received from students whether directly or from a third party.
Out-of-State Tuition	Tuition and fees received from students who do not reside within the state or are not otherwise eligible for in-state tuition, whether directly or from a third party.
Out-of-County Tuition	Counties that do not have a community college district provide monies for operations to the districts where their students attend.
Other Fees and Charges	Includes funds received from students for various fees such as registration, transcripts, evaluation by examination registration fees, music lessons, etc.
Investment Income	Idle monies of the District are invested per Governing Board policy and the income is available for operating purposes. Based on accounting standards, the District adjusts the value of its investments monthly to that of the market and these adjustments are reflected in the investment income line. Therefore, the actual amount for this revenue line can fluctuate up and down over the course of the year. The projected revenue is what the District expects the final income amount to be at the end of the fiscal year regardless of the increases and decreases that can occur monthly.
Miscellaneous and Other	Includes funds recovered from previously written off student debts as well as other small types of revenues.
Transfers from Other Funds	Includes transfers from auxiliary and plant funds.
Fund balance carryforward	Includes budget capacity to allow colleges and district office divisions to carry forward up to 3.5% of operating budgets from one fiscal year to the next, enrollment growth funding for the colleges, and contingencies for unanticipated expenses. Fund balance will not be recognized as a source until used.

**EXPENDITURE DESCRIPTIONS****By Function**

Instruction	Includes expenditures directly related to instruction including credit courses and vocational and technical courses. Beginning with February 2025, an estimate for adjunct salary and benefit expenses will be included with the encumbrances for Instruction, Personal Services, and Employee Benefits.
Public Service	Includes expenditures for activities established primarily to provide non-instructional services beneficial to individuals and groups external to the District.
Academic Support	Includes activities to support the District's primary mission, such as student computing and library services.
Student Services	Includes activities that contribute to the students' emotional and physical well being; to promote intellectual, cultural, and social development outside the context of the formal classroom; and to facilitate student enrollment in courses. Examples are Admissions and Records, student activities, financial aid, counseling, etc.
Institutional Support	Includes activities that provide safety, security, printing, travel, marketing, insurance, management, business and human resource operations, and planning.
Operation/Maintenance of Plant	Includes expenditures allocated for the operation and maintenance of the physical plant, such as utility costs and staff responsible for the maintenance of buildings and grounds for all units.
Student Financial Assistance	Maricopa funded scholarships such as the President's scholarship, and honors awards.
Unused carryforward and contingency	Includes amounts carried from one fiscal year to the next by the colleges and district office units (up to 3.5% of adopted budget) and basic contingency for unexpected needs as prioritized by the Governing Board.

**By Account**

Personnel Services	Includes salaries and wages for all employees in all types of positions such as full-time, part-time, temporary, permanent, all employee groups, etc. An estimate for adjunct salary and benefit expenses will be included with the encumbrances for Instruction, Personal Services, and Employee Benefits.
Employee Benefits	Includes all employer paid costs of employee health insurance, retirement contributions, social security and Medicare, life insurance, workers compensation, unemployment, etc. An estimate for adjunct salary and benefit expenses will be included with the encumbrances for Instruction, Personal Services, and Employee Benefits.
Contractual Services	Includes expenditures such as funding for professional services, advertising, marketing, etc.
Supplies, Materials, Parts	Includes the cost of classroom and office supplies and materials, software, audiovisual aids, etc.
Current Fixed Charges	Includes expenditures for facilities rentals, liability and property insurance, subscriptions, etc.
Communications and Utilities	Includes all costs relating to telephone, postage, electricity, water, sewer, etc.
Travel	Includes mileage, in and out of state travel, international travel, registration, hotel, airfare, etc.
Student Aid and Miscellaneous	Includes statutory waivers, employee and dependent waivers, non-capital equipment, bad debt expense relating to student accounts, etc.
Transfers-Intrafund	Includes allocations for enrollment growth funding (reserved to help fund additional courses for increased student enrollment), funds for incremental costs from capital development facilities, etc.
Transfers to Other Funds	Includes transfers for programs accounted for in other funds of the district, such as the Maricopa and Southwest Skill Centers, mandatory match associated with federal programs (financial aid and Small Business Development Center), etc.
Unused carryforward and contingency	Includes amounts carried from one fiscal year to the next by the colleges and district office units (up to 3.5% of adopted budget) and basic contingency for unexpected needs as prioritized by the Governing Board.